Supplementary Committee Agenda



Finance and Performance Management Cabinet Committee Thursday, 18th June, 2015

Place: Committee Room 1, Civic Offices, High Street, Epping

Time: 7.00 pm

Democratic Services: Rebecca Perrin, The Office of the Chief Executive

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5. ANY OTHER BUSINESS

Section 100B(4)(b) of the Local Government Act 1972, together with paragraphs 6 and 25 of the Council Procedure Rules contained in the Constitution require that the permission of the Chairman be obtained, after prior notice to the Chief Executive, before urgent business not specified in the agenda (including a supplementary agenda of which the statutory period of notice has been given) may be transacted.

In accordance with Operational Standing Order 6 (non-executive bodies), any item raised by a non-member shall require the support of a member of the Committee concerned and the Chairman of that Committee. Two weeks' notice of non-urgent items is required.

5.a Provisional Capital Outturn 2014/15 (Pages 3 - 14)

(Director of Resources) To consider the attached report (FPM-002-2015/16).

5.b Provisional Revenue Outturn 2014/15 (Pages 15 - 28)

(Director of Resources) To consider the attached report (FPM-003-2015/16).



Report to the Finance and Performance Management Cabinet Committee

Report reference: FPM-002-2015/16
Date of meeting: 18 June 2015



Portfolio: Finance

Subject: Provisional Capital Outturn 2014/15

Responsible Officer: Teresa Brown (01992-564604)

Democratic Services Officer: Rebecca Perrin (01992 564532).

Recommendations/Decisions Required:

(1) That the provisional outturn report for 2014/15 be noted;

- (2) That retrospective approval for the over and underspends in 2014/15 on certain capital schemes as identified in the report is recommended to Cabinet;
- (3) That approval for the carry forward of unspent capital estimates into 2015/16 relating to schemes on which slippage has occurred is recommended to Cabinet;
- (4) That approval for bringing forward allocations from 2015/16 in respect of a small number of capital schemes on which expenditure has been incurred ahead of schedule is recommended to Cabinet: and
- (5) That approval of the funding proposals outlined in this report in respect of the capital programme in 2014/15 is recommended to Cabinet.

Executive Summary:

This report sets out the Council's capital programme for 2014/15, in terms of expenditure and financing, and compares the provisional outturn figures with the revised estimates. The revised estimates, which were based on the Capital Programme, represent those adopted by the Council in February 2015.

Appendix 1 summarises the Council's overall capital expenditure and funding in 2014/15. Expenditure on Council-owned assets is analysed over the four directorates within the General Fund and identifies Housing Revenue Account (HRA) capital expenditure separately. Underneath this are the total sums advanced in the form of Capital Loans and the Revenue Expenditure Financed from Capital under Statute (REFCuS).

Information on individual projects or programmes is given on Appendix 2 for the General Fund Capital Programme and Appendix 3 for the HRA Capital Programme, Capital Loans and Revenue Expenditure Financed From Capital under Statute. Overspends and underspends are shown in the third column of each appendix and these are identified as budget overspends,

savings, carry forwards or brought forwards on a project-by-project basis in columns four to six. In some instances, other changes are recommended; these are identified in column seven and explanations are given in the report. The carry forwards and brought forwards represent changes in the timing and phasing of schemes and the movement of estimates between financial years rather than amendments to total scheme estimates.

An analysis of the funds used to finance the Council's capital expenditure in 2014/15 is also given in Appendix 1, detailing the use of government grants, private funding, capital receipts and direct revenue funding The generation and use of capital receipts and Major Repairs Fund resources in 2014/15 are detailed in Appendix 4.

Reasons for Proposed Decision:

The funding approvals requested are intended to make best use of the Council's capital resources that are available to finance the Capital Programme.

Other Options for Action:

The Council's current policy is to use all HRA capital receipts from the sale of assets other than Right to Buy Council House sales to fund the Council's house building programme. However, Members have the option to use these capital receipts for other HRA or General Fund schemes if they chose. This option has been rejected to date because, unless HRA receipts are applied to affordable housing schemes, 50% of each receipt would be subject to pooling i.e. the council would have to pay 50% of these receipts to central government.

Another option would be to finance more of the 2014/15 HRA capital expenditure from usable capital receipts. This option was rejected because the Direct Revenue Funding (DRF) level, previously referred to as Revenue Contributions to Capital Outlay (RCCO), suggested in this report is affordable within the HRA, according to current predictions, and greater use of usable capital receipts for HRA purposes would have the effect of reducing scarce capital resources available for the General Fund.

Report:

Capital Expenditure

- 1. The Council's total investment on capital schemes in 2014/15 was £20,114,000, compared to a revised estimate of £24,092,000. The largest underspends were experienced on General Fund projects, details of which are shown on Appendix 2. In particular, there was an underspend of £1,000,000 on the St John's Road Development scheme as the land purchase and asset negotiations planned to enable the proposed development of this site, have not taken place yet. As a consequence the full £1,000,000 set aside to for this scheme is requested for carry forward to 2015/16. In addition, there was another large underspend of £448,000 on the Museum redevelopment scheme, for which Heritage Lottery funding has been secured. This was due to the start–on-site date for the extension works being later than anticipated due to a delay in the purchase of the lease as well as additional cost reviews, which took place ahead of issuing the contract. A carry forward of £448,000 to 2015/16 is requested.
- 2. Within the Resources Directorate, there was also a significant underspend of £557,000 on the planned maintenance programme. Last year a total of 24 schemes were undertaken, mainly at the civic offices. The largest underspends relate to the installation of the new windows in the main building and the solar panels. The window replacement programme slipped into 2015/16 due to problems with the manufacturer and the installation of the solar panels has been postponed to July 2015 to allow for the completion of the replacement windows programme first. Other projects, which have slipped into this financial year include;

the installation of a new electrical management system and a new voltage regulator at the Civic Offices; and acoustic reduction works and work on the plant room at the Limes Centre. It is recommended that the full underspend on the planned maintenance programme is carried forward.

- 3. Expenditure on the Information and Communication Technology (ICT) Programme was £424,000 last year compared to a revised budget of £533,000. The £109,000 underspend relates primarily to the installation of the new disaster recovery system and replacement of the host servers. Although the new host servers were delivered last year, they take a while to be installed properly, and this process is underway. Once complete, the older hardware will be released for use for the disaster recovery system. All other ICT schemes were completed in 2014/15 and were within budget. It is recommended that the underspend be carried forward to 2015/16.
- 4. The 2014/15 Resources Capital programme also included a budget of £40,000 for an enveloping machine; this was purchased last year within budget. A further allocation of £12,000 was approved in 2015/16 for the purchase of a franking machine; this was purchased at the end of March for a sum of £10,000 and was therefore charged to 2014/15. It is recommended that the full allocation of £12,000 be brought forward from 2015/16 and that the saving of £2,000 be acknowledged in 2014/15.
- Within the Governance Directorate, all projects have progressed well apart from the St 5. John's Road Development mentioned in paragraph 1 above. The purchase of the Torrington Drive lease was completed successfully; with a small overspend of £1,000. The property management system and document scanner were both purchased last year within budget. Work on new developments is also progressing, most notably on the Langston Road development, for which a report will be presented to Cabinet later this year. Some initial fees were incurred in 2014/15 in respect of the new depot at Oakwood Hill and construction is planned later this financial year. The budget for capital works on the investment properties was set aside for the upgrade of the industrial units at Oakwood Hill. However, last year, urgent capital works were required on the shops at Roundhills and £28,000 of this budget was utilised to cover this. As the work to upgrade the Oakwood Hill units is still at the consultation stage, the budget required is uncertain. Should the remaining budget set aside for these works be insufficient, a report will be submitted to Cabinet. Appendix 2 gives details of those schemes under the Governance Directorate in 2014/15 for which unspent allocations are recommended for carry forward to 2015/16. It also identifies those schemes for which retrospective approval is sought to bring forward allocations from 2015/16.
- 6. The two largest underspends within the Neighbourhoods Directorate relate to work on the Councils parking schemes and the upgrade of the pay and display machines in car parks. Expenditure on parking schemes was lower than anticipated due to delays on the Buckhurst hill review. With regard to the project to extend the replacement of new pay and display machines to all Council car parks, no expenditure was incurred in 2014/15 but the project is now progressing and the machines are expected to be operational by July 2015. Carry forwards on both projects are therefore sought.
- 7. The capital allocation for waste management equipment was set aside primarily for new refuse and recycling bins. However, the Council is now operating a stock account for bins through new arrangements with Biffa. Members agreed to utilise some of the 2014/15 allocation for essential IT work necessary for the integration of Biffa's computer system with the councils IT platform. Biffa made a contribution of £18,000 towards this work. It is recommended that the remaining budget of £48,000 be carried forward to 2015/16.
- 8. The 2014/15 allocation for improvement works associated with the North Weald airfield market represents the total underspent balance on the account at the beginning of the year.

Only £5,000 was spent last year and plans have been made to install a new CCTV system in 2015/16. Members are requested to approve a carry forward of £15,000 as a contribution towards the CCTV system and approve the use of the remaining £24,000 for maintenance works.

- 9. The final two allocations within the Neighbourhoods Directorate last year were for flood alleviation works and grounds maintenance vehicles. Both show a small overspend and Members are asked to retrospectively approve £8,000 of the 2015/16 allocation to be bought forward for flood alleviation works. However, the extra £2,000 allocation for grounds maintenance vehicles does not represent an overspend as such because it was offset by the trade-in sums received for old vehicles.
- 10. With regard to the Communities Directorate, three schemes showed underspends. One was the Museum which has been discussed in paragraph 1. The other two are the off-street parking schemes on housing land and CCTV systems. The off-street parking schemes are joint funded between the General Fund and the HRA, depending on the split between sold properties and Council properties. The program is progressing well with phase 5 nearing completion. As the program is ongoing, it is recommended that the 2014/15 underspend of £66,000 is carried forward to 2015/16. With regard to the CCTV upgrade program, most works were completed on schedule last year but two schemes are outstanding which will be completed this year. Again, this is an ongoing program and a carry forward of the £20,000 underspend is requested.
- 11. Finally, some additional capital works had to be carried out at the Waltham Abbey Astroturf pitch. This was primarily due to drainage and security issues. Members are requested to approve a retrospective overspend of £10,000 on this project.
- 12. With regard to capital expenditure on the Council's HRA assets, A total of £13,851,000 was invested compared to a revised estimate of £15,219,000; this represents a 9% underspend. In comparison with 2013/14, however, expenditure is up by 30%. This is partly because the building works on the house building and conversions programme is now underway. In addition to this, capital investment in Council dwellings has continued to increase in order to achieve the higher modern homes standard.
- 13. Appendix 3 shows how actual costs compared to budgets allocated for each category of work within the HRA capital program. It shows that the largest underspend in 2014/15 was on the kitchen and bathroom replacement programmes. The vast majority of the £501,000 underspend occurred because a quarter of kitchen replacements planned for 2014/15 had to be placed on hold pending clearance of tenant arrears and other matters. In addition to this a further 5% of the properties programmed for kitchen replacements became vacant and, as a consequence, the kitchens in these properties were replaced under the voids refurbishment program. This resulted in an overspend on the voids program which partially offset the underspend on the kitchen replacement program. It is recommended that the full underspend is carried forward, pending a re-assessment of the budget as part of the Capital Review to be undertaken in the autumn.
- 14. The second largest underspend was experienced on the new house building and conversions program. Work is now well underway on all four sites of Phase 1 of the house building programme and also on the conversions at Marden Close and Faversham Hall. However, progress in the first few months was slower than planned due to the need for soil investigation works and design negotiations with the contractor. A carry forward of the full £436,000 underspend is sought to complete works on these projects.
- 15. Two further areas that experienced significant underspends were the window and door replacement programme and the major roofing works. The start on the front entrance door

replacement program was delayed while a new specialist contractor was appointed. The roofing program was also delayed due to works being undertaken by utility companies, which resulted in road closures. Both these programs are now progressing and are due to be completed this financial year. Again, it is recommended that the underspends of £205,000 and £114,000 respectively be carried forward, pending the review of budgets later this year.

- 16. The variations between actual expenditure and revised estimates are less significant on the other categories of HRA capital work undertaken; details of which are given in appendix 3. Members are asked to approve the carry forward of the unspent sums identified on all categories of work within the HRA where slippage has occurred. Members are also asked to retrospectively approve bringing forward allocations in respect of work carried out ahead of schedule as indicated.
- 17. With regard to the Capital Loans provided by the Council for private housing assistance, a total of £65,000 was advanced compared to an allocation of £240,000. The majority of this underspend relates to the Open Market Shared Ownership scheme whereby the council provides interest free loan to B3 Living to provide properties on a shared ownership basis to Epping Forest residents. Although it was hoped that the final three loans included in Phase 2 of the scheme would be completed by 31 March 2015, this was not achieved. These loan advances are progressing and Members are asked to approve a full carry forward of the underspend. With regard to the scheme to provide discretionary loans to improve private sector housing stock, which replaced the old grant scheme, uptake is now increasing after a slow start. The underspend of £55,000 is therefore recommended as a carry forward.
- 18. Finally, the Council provides capital funds to finance certain items of revenue expenditure, known as REFCuS. To qualify such expenditure must be of a capital nature but serve to increase the value of assets not owned by the council. The largest budget in this section is for Disabled Facility Grants (DFGs) for adaptations to private properties. The number of grants given in 2014/15 has increased on the last two years, as the number of referrals from occupational therapists has continued to grow. This has resulted in an overspend of £21,000 which was funded from the Government DFG grant plus contributions from Housing Associations of £11,000. It is therefore recommended that this sum is not deducted from the approved 2015/16 allocation. Likewise expenditure on leasehold flats, sold under Right to Buy legislation where the Council is the freeholder, was higher than anticipated and again it is recommended that no reduction is made to the 2015/16 allocation due to the reimbursable nature of this budget.
- 19. In summary, Members are requested to recommend to Cabinet the approval of the budget overspends, savings, carry forwards and brought forwards referred to above on the schemes identified in Appendices 2 and 3. Overall, there were budget savings of £2,000 on the General Fund; £1,000 on the HRA; and £7,000 on Revenue Expenditure Financed from Capital under Statute. There were also two overspends totaling £11,000 on the General Fund. The total carry forwards requested are £2,555,000 on the General fund; £1,540,000 on the HRA capital programme; £175,000 on Capital loans and £4,000 on REFCuS respectively. Sums brought forward from 2015/16 include a total of £44,000 on the General Fund and £173,000 on the HRA. Members are also asked to approve the other amendments of £22,000 on the General Fund and £100,000 on REFCuS, as identified in the report, all of which were from external sources.

Funding

20. The funds available to finance the capital programme include Government grants, other public sector grants, private contributions to capital schemes, capital receipts and direct revenue funding from the General Fund and HRA. Initially any specific grants and private contributions made for particular projects are used to finance the appropriate projects, taking

into account any restrictions with regard to usage and time scales. Other sources of capital finance, which carry restrictions, are also applied at the earliest opportunity in order to avoid losing potential funds. For example, the element of capital receipts generated from the sale of council houses is available solely for replacement affordable housing (often referred to as 1-4-1 receipts) and must be used within three years of receipt. As a consequence, the maximum sum allowable has been applied to the 2014/15 HRA house building programme in order to reduce the potential risk of handing any funds back to Central Government.

- 21. Appendix 1 identifies the sources of funding used to finance the 2014/15 capital programme and it compares the actual sums used with the amounts estimated in the revised capital programme. In total, grants of £1,735,000 were used last year compared to an estimated sum of £2,348,000, representing a reduction of £613,000. This was primarily due to the delay in starting the extension works at the museum for which Heritage Lottery funding has been secured. To 31 March 2015 £462,000 of the capital element of the Heritage Lottery Grant had been received, all of which has been used to partially finance expenditure on the Museum capital works. In addition, financing applied from private capital contributions was £70,000 lower than anticipated. This was due to lower levels of Section 106 monies needed to fund the lower than expected expenditure on the new house building programme. Offsetting this to some extent was higher than expected income received from HRA leaseholders to pay for higher levels expenditure on these properties.
- 22. The generation of capital receipts proved to be significantly higher in 2014/15 than had been anticipated, as shown in Appendix 4. This was partly due to more council houses being sold than expected, following the increase in the maximum allowable discount under the Right to Buy scheme. A total of 46 properties were sold compared to an estimated 37. In addition to this the Council benefited from three large capital receipts, one from the sale of Leader Lodge, an HRA asset, and the other two from the sale of General Fund assets: Church Hill Car Park; and the Council's refuse vehicles. There were also a few smaller sums received from the sale of some other vehicles and equipment. On the other hand, the use of capital receipts to finance expenditure was £2,175,000 lower than estimated, reflecting the overall underspend on the General Fund. The impact of the increased receipts and reduced usage is that the year end balance on the Capital Receipts Reserve has risen to £19,615,000 as at 31 March 2015, this being £4,852,000 higher than projected.
- 23. With regard to the use of direct revenue funding, the HRA contribution of £5,200,000 was in line with the revised budget. However, the use of funds from the Major Repairs Reserve was £1,199,000 lower than estimated reflecting the underspend on HRA capital schemes. The impact of this, combined with an increase in the Major Repairs Allowance transfer, is that the balance on the Major Repairs Reserve is £1,474,000 higher than expected at £11,124,000 as at 31 March 2015.

Resource Implications:

The 2014/15 Provisional Capital Outturn totalled £5,585,000 for General Fund assets which represents underspends of £2,524,000 on the revised budget. This comprises of savings of £2,000; overspends of £11,000; slippage of £2,555,000; brought forward expenditure of £44,000, and other overspends of £22,000 funded from external sources.

The 2014/15 HRA Provisional Capital Outturn was £13,851,000, which represents an overall underspend of £1,368,000 on the revised budget. This includes savings of £1,000; slippage of £1,540,000; and brought forward expenditure of £173,000.

Provisional Outturn figures on Capital Loans totalled £65,000, which represents an underspend of £175,000 all of which was slippage.

Revenue Expenditure Charged to Capital under Statute (REFCuS) totalled £613,000; this represents an overall budget overspend of £89,000 including a saving of £7,000; slippage of

£4,000; and other overspends of £100,000 financed from external sources.

Legal and Governance Implications:

The Council's capital accounts have been prepared in accordance with the Chartered Institute of Public Finance and Accountancy (CIPFA)'s Code of Practice on Local Authority Accounting in the United Kingdom 2011.

Safer, Cleaner and Greener Implications:

The Council's Capital Strategy works to incorporate safer, greener and cleaner design concepts within all capital schemes. The capital programme also supports sustainable initiatives such as the new food and recycling system which was supported by the provision of new vehicles and equipment.

Consultation Undertaken:

Progress on the capital programme is monitored regularly by the Finance and Performance Management Scrutiny Panel and the Finance and Performance Management Cabinet Committee. Service Directors and spending control officers are also consulted throughout the year. In addition, consultation is undertaken with the Tenants and Leaseholders Federation and the Director of Communities on the HRA programme.

Background Papers:

The capital programme approved at Cabinet in February 2015 and working papers filed for External Audit purposes.

Due Regard Record

Name of policy or activity:

What this record is for: By law the Council must, in the course of its service delivery and decision making, think about and see if it can eliminate unlawful discrimination, advance equality of opportunity, and foster good relations. This active consideration is known as, 'paying due regard', and it must be recorded as evidence. We pay due regard by undertaking equality analysis and using what we learn through this analysis in our service delivery and decision making. The purpose of this form is as a log of evidence of due regard.

When do I use this record? Every time you complete equality analysis on a policy or activity this record must be updated. Due regard must be paid, and therefore equality analysis undertaken, at 'formative stages' of policies and activities including proposed changes to or withdrawal of services. This record must be included as an appendix to any report to decision making bodies. Agenda Planning Groups will not accept any report which does not include evidence of due regard being paid via completion of an Equality Analysis Report.

How do I use this record: When you next undertake equality analysis open a Due Regard Record. Use it to record a summary of your analysis, including the reason for the analysis, the evidence considered, what the evidence told you about the protected groups, and the key findings from the analysis. This will be key information from Steps 1-7 of the Equality Analysis process set out in the Toolkit, and your Equality Analysis Report. This Due Regard Record is Step 8 of that process.

Date / Name	Summary of equality analysis
8 June 2015	This report represents a financial summary of expenditure within the Council's Capital Programme in 2014/15, in addition to the associated funding for the year.
Teresa Brown Principal Accountant	At this stage the aims of the public sector equality duty will already have been taken into account when the individual schemes were originally approved. As this report does not represent a formative stage in the approval of capital projects, an equality analysis is not considered relevant in respect of this report.

CAPITAL PROGRAMME 2014/15 ACTUAL (PROVISIONAL)

	2014/15 Revised £000	2014/15 Actual £000	(Under) / Overspend £000
EXPENDITURE			
Resources	1,351	695	(656)
Governance	4,924	3,874	(1,050)
Neighbourhoods	466	172	(294)
Communities	1,368	844	(524)
Total General Fund	8,109	5,585	(2,524)
Total HRA	15,219	13,851	(1,368)
Total Capital Expenditure on Council Assets	23,328	19,436	(3,892)
Total Capital Loans	240	65	(175)
Total Revenue Expenditure Financed From Capital under Statute	524	613	89
TOTAL CAPITAL PROGRAMME	24,092	20,114	(3,978)
FUNDING			
Government Grant for DFGs	372	390	18
Housing Ass Growth Area Funding	90	90	0
Other Government Capital Grants	1,176	615	(561)
Private Funding	710	640	(70)
Total Grants	2,348	1,735	(613)
General Fund	6,732	4,840	(1,892)
HRA	607	512	(95)
REFCuS & Loans	239	51	(188)
Total Capital Receipts	7,578	5,403	(2,175)
GF - Direct Revenue Funding	212	221	9
HRA - Direct Revenue Funding	5,200	5,200	0
HRA - Major Repairs Reserve	8,754	7,555	(1,199)
Total Revenue Contributions	14,166	12,976	(1,190)
TOTAL	24,092	20,114	(3,978)

CAPITAL PROGRAMME 2014/15 ACTUAL (PROVISIONAL)

	2014/15 Revised £000	2014/15 Actual £000	(Under) / Overspend £000	Savings/ Overspends £000	Carry Forwards £000	Brought Forwards £000	Other £000
Resources							
Planned Maintenance Programme	778	221	(557)		(557)		
General IT	533	424	(109)		(109)		
Equipment	40	50	10	(2)		12	
Total	1,351	695	(656)	(2)	(666)	12	
Governance							
Purchase of Lease re Torrington Drive	3,511	3,512	1	1			
Capital Works on Investment Properties	15	39	24			24	
Oakwood Hill Depot	75	34	(41)		(41)		
New Developments	263	229	(34)		(34)		
Property Management System	35	35	0				
St John's Road Epping Development	1,000	0	(1,000)		(1,000)		
Document Scanner	25	25	0				
Total	4,924	3,874	(1,050)	1	(1,075)	24	0
Neighbourhoods							
Waste Management Equipment	84	36	(48)		(48)		
Parking Schemes	155	28	(127)		(127)		
Pay & Display Machines	90	0	(90)		(90)		
Flood Alleviation Schemes	58	66	8			8	
Grounds Maint Plant & Equipt	35	37	2				2
N W Airfield Market Improvements	44	5	(39)		(15)		(24)
Total	466	172	(294)	0	(280)	8	(22)
Communities							
Museum Development	1,080	632	(448)		(448)		
Housing Estate Parking	175	109	(66)		(66)		
CCTV Systems	107	87	(20)		(20)		
Limes Farm Hall Development	6	6	0				
Waltham Abbey All Weather Pitch	0	10	10	10			
Total	1,368	844	(524)	10	(534)	0	0
TOTAL GENERAL FUND PROGRAMME	8,109	5,585	(2,524)	9	(2,555)	44	(22)

CAPITAL PROGRAMME 2014/15 ACTUAL (PROVISIONAL)

Housing Revenue Account
New House Building & Conversions
Property Acquisition
Heating/Rewiring/Water Tanks
Windows/Doors
Roofing
Other Planned Maintenance
Structural Schemes
Small Capital Repairs/Voids
Kitchen & Bathroom Replacements
Garages & Environmental Improvements
Disabled Adaptations
Other Repairs and Maintenance
Capital Service Enhancements
Housing DLO Vehicles
Less Work on Leasehold Properties
TOTAL HRA PROGRAMME

2014/15 Revised £000	2014/15 Actual £000	(Under) / Overspend £000
1,347	911	(436)
336	335	(1)
2,831	2,785	(46)
1,323	1,118	(205)
1,420	1,306	(114)
621	534	(87)
494	494	0
1,962	2,105	143
3,285	2,784	(501)
741	720	(21)
402	410	8
221	243	22
299	252	(47)
68	60	(8)
-131	-206	(75)
15,219	13,851	(1,368)

Savings/	Carry	Brought	Other
Overspends £000	£000	Forwards £000	£000
2000	2000	2000	2000
	(436)		
(1)			
	(46)		
	(205)		
	(114)		
	(87)		
		143	
	(501)		
	(21)		
		8	
		22	
	(47)		
	(8)		
	(75)		
(1)	(1,540)	173	0

CAPITAL LOANS FOR PRIVATE HOUSING ASSISTANCE 2014/15 ACTUAL (PROVISIONAL)

Capital Loans

Open Market Shared Ownership Scheme Private Sector Housing Loans

TOTAL CAPITAL LOANS

2014/15	2014/15	(Under) /
Revised	Actual	Overspend
£000	£000	£000
120	0	(120)
120	65	(55)
240	65	(175)

Savings/	Carry	Brought	Other
Overspends	Forwards	Forwards	
£000	£000	£000	£000
	(120)		
	(55)		
0	(175)	0	0
	(11.4)		<u>`</u>

REVENUE EXPENDITURE FINANCED FROM CAPITAL UNDER STATUTE 2014/15 ACTUAL (PROVISIONAL)

Disabled Facilities Grants
Other Private Sector Grants
Front Doors on Leasehold Properties
Recharged Work on Leasehold Properties

TOTAL REFCuS

REFCuS

2014/15 Revised £000	2014/15 Actual £000	(Under) / Overspend £000	
300	404	21	
380	401	= -	
13	6	(7)	
31	27	(4)	
100	179	79	
524	613	89	

Savings/ Overspends	Carry Forwards	Brought Forwards	Other
£000	£000	£000	£000
(7)			21
	(4)		79
(7)	(4)	0	100

CAPITAL RECEIPTS 2014/15 ACTUAL (PROVISIONAL)

	2014/15 Revised £000	2014/15 Actual £000	2014/15 Variation £000
Receipts Generation			
Housing Revenue Account	4,933	5,722	789
General Fund	915	2,580	1,665
Total Receipts	5,848	8,302	2,454
Receipts Analysis			
Usable Receipts	2,543	4,836	2,293
1-4-1 Funds for Replacement Homes	2,331	2,715	384
Payment to Govt Pool	974	751	(223)
Total Receipts	5,848	8,302	2,454
Usable Capital Receipt Balances			
Opening Balance	17,467	17,467	0
Usable Receipts Arising	4,874	7,551	2,677
Use of Other Capital Receipts	(7,578)	(5,403)	2,175
Closing Balance	14,763	19,615	4,852

MAJOR REPAIRS RESERVE 2014/15 ACTUAL (PROVISIONAL)

	2014/15 Revised £000	2014/15 Actual £000	2014/15 Variation £000
Opening Balance	11,359	11,359	0
Major Repairs Allowance	7,045	7,320	275
Use of MRR	(8,754)	(7,555)	1,199
Closing Balance	9,650	11,124	1,474

Agenda Item 5b

Report to the Finance and Performance Management Cabinet Committee

Epping Forest
District Council

Report Reference: FPM-003-2015/16
Date of meeting: 18 June 2015

Portfolio: Finance

Subject: Provisional Revenue Outturn 2014/15.

Responsible Officer: Peter Maddock (01992 564602)

Democratic Services Officer: Rebecca Perrin (01992 564532).

Recommendations/Decisions Required:

- (1) That the provisional 2014/15 revenue out-turn for the General Fund and Housing Revenue Account (HRA) be noted;
- (2) That as detailed in Appendix D, the carry forward of £575,000 District Development Fund expenditure be noted; and
- (3) That the carry forward of £67,000 HRA Service Enhancement Fund expenditure be noted;

Executive Summary

This report provides an overall summary of the revenue outturn for the financial year 2014/15.

Reasons for proposed decision:

To note the provisional revenue outturn.

Other options for action:

No other options available.

General Fund

1. The table below summarises the revenue outturn for the Continuing Services Budget (CSB) of the General Fund and the consequential movement in balances for 2014/15.

General Fund	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Net Expenditure after Adjustments (CSB)	13,784	14,324	14,547	763	223
Government Grants and Local Taxation	13,541	13,831	13,983	(442)	(152)
(Contribution to)/from Balances	243	493	564	321	71
Opening Balances – 1/4/14	(9,884)	(9,884)	(9,884)	-	-

General Fund	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
(Contribution to)/from Balances	243	493	564	321	71
Closing Balances – 31/3/15	(9,641)	(9,391)	(9,320)	321	71

- 2. Net expenditure (CSB) for 2014/15 totalled £14.547 million, which was £763,000 (5%) above the original estimate and £223,000 (1.5%) above the revised. When compared to a gross expenditure budget of approximately £74 million, the variances can be restated as 1% and 0.3% respectively.
- 3. There were also improvements in the funding position as this shows an increase of £152,000 when compared to the revised position, however this is not the full story as movements between the Collection Fund (where Council Tax and Business Rates are accounted for) and the General Fund are governed by specific regulations. There were a number of changes in small business and other rate reliefs that were not taken account of when the Non-domestic rates baseline was originally set. The Government are reimbursing councils general funds for this loss and this income, known as section 31 income, was higher than budgeted. Also because the Council's share of the business rate income exceeded the baseline a levy has become due to Central Government.
- 4. The Collection Fund is an account that holds income relating to this Authority as well as the major preceptors. These are Essex County Council, the Police and Fire Authorities. These authorities notify this Council of their funding requirement from the collection fund and as a result a precept is paid to this Councils General Fund and the major preceptors. To ensure a degree of certainty these figures are fixed in advance of the start of the financial year. Any reductions in income, for example successful appeals on Business Rates assessments, do not affect the General Fund in the year that they occur, rather they affect future years when the Collection Fund deficit that is created has to be made up by both the General Fund and Major Preceptors.
- 5. The in year deficit on the business rates collection fund was relatively small and the main factor creating this is the provision to cover future rating appeals that has to be made. To calculate this has required an assessment of the likelihood or otherwise of outstanding appeals being successful. Needless to say there is a significant degree of uncertainty surrounding this process and the value put on the provision for appeals is an estimate based on the most up to date information available at this time. The larger the provision for appeals being made the larger the deficit on the fund created.
- 6. The Councils portion of the Business Rates collection fund deficit at the end of March 2015 was some £419,000 which will need to be paid back over the next two years, thus adversely affecting the future funding available to the General fund.
- 7. An analysis of the changes between Continuing Services Budget (CSB) and District Development Fund (DDF) expenditure illustrates where the main variances in revenue expenditure have occurred.

General Fund	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000	
Opening CSB	14,654	15,413	15,598	944	185	

General Fund In Year Growth In Year Savings	Original Estimate £000 379 (1,249)	Revised Estimate £000 752 (1,841)	Actual Expend £000 692 (1,743)	Variance from Original £000 313 (494)	Variance from Revised £000 (60) 98
Total Continuing Services Budget	13,784	14,324	14,547	763	223
DDF – Expenditure DDF – One Off Savings	2,458 (595)	2,530 (1,408)	2,207 (1,958)	(251) (1,363)	(323) (550)
Total DDF	1,863	1,122	249	(1,614)	(873)
Total Net Expenditure	15,647	15,446	14,796	(851)	(650)

Continuing Services Budget

- 8. CSB expenditure was £763,000 above the original estimate and £223,000 higher than the revised. Variances have arisen on both the opening CSB and the in year figures. The opening CSB is £185,000 higher than the revised estimate and the in year figures, £38,000 higher than the revised estimate.
- 9. Unlike last year, when measured against the Original Budget, salaries were underpent by £109,000. Actual salary spending for the authority in total, including agency costs, was some £20.513 million compared against an original estimate of £20.622 million. All of this underspend fell on the General Fund and was within Neighbourhoods and Governance. The HRA salaries were marginally overspent. A vacancy allowance of 1.5% was included in the budget reducing from 2.5% allowed for in the previous year in the event vacancies were around 2%. When comparing to the Revised Estimate there was a General Fund underspend of around £103,000.
- 10. The main movement between the Original estimate and the Revised and Actual position was the creation of the spend and save reserve which has moved £500,000 from the General Fund Balance into an earmarked reserve set up to fund any initial costs required to achieve on-going CSB savings. The fund will operate in a similar way to the District Development Fund (DDF) in that there will be the ability to move budgetary provision money between years as necessary. 2015/16 will be the first year of operation for this Fund.
- 11. There was an additional amount added to the General Fund Bad & Doubtful debts provision as a number of uncollectable debts were written off including money relating to the old non-domestic rates regime which has now become part of the new regime.
- 12. The original in year CSB savings figure of £870,000 became an in year savings figure of £1,089,000. There were a number of items added during 2014/15 these included; savings on the refuse contract (£144,000), additional Development Control and Pre-Application income (£120,000), additional rents from shops (£73,000) and a reduction in external Audit fees (£35,000). The level of savings on the waste contract fell short by £81,000 the other three items turned out broadly as expected. Offsetting this was lost income from the market at North Weald Airfield where a further £310,000 was removed from the ongoing budget. Due to the popularity of the market continuing to decline, members agreed to reduce the weekly rent payable by the market operator rather than risk seeing the market cease altogether. There is concern that despite the actions taken income will fall even further and the future use of the site will need to be reveiwed. Full details of items within the CSB growth figures can be found at appendix A.

District Development Fund

- 13. Net DDF expenditure was expected to be £1,863,000 in the original estimate and £1,122,000 in the revised estimate. In the event the DDF showed net expenditure of £249,000. This is £1,614,000 below the original and £873,000 below the revised. There are requests for carry forwards totalling £575,000 these are detailed on Appendix D. These one-off projects are akin to capital, in that there is regular slippage and carry forward of budgetary provision. Therefore the only reasonable variance analysis that can be done is against the revised estimate.
- 14. As spending is £873,000 below the revised estimate but carry forwards of £575,000 have been requested, a net underspend of £298,000 is shown in Appendix B.
- 15. The DDF reduced between the Original and Revised position by some £741,000, this was mainly due to new items identified during 2014/15, the main items being additional housing Benefit overpayments and Council tax Benefit adjustments and grants (£326,000), additional Development Control income (£120,000), Income from shops (£78,000), slippage on the local plan budget (£91,000) and Building Maintenance (£46,000). As always there were a significant number of other more minor items of both additions and reductions to the programme full details are also shown at appendix B.
- 16. There were a number of items contributing to the underspend of £873,000, such as additional Development Control income over and above that allowed for previously (£103,000), A further receipt relating to the Heritable investment (£100,000), Slippage relating to Building Maintenance (£123,000), Asset rationalisation (£101,000), The transformation Programme (£75,000) and NEPP redundancies (£31,000) to name but a few. There are again a number of other variations that are highlighted in Appendix B.
- 17. Appendix C shows the overall position on the DDF with the balance as at 31 March 2015 being just short of £3.6 million and Appendix D lists the DDF items requested for carry forward.

Housing Revenue Account

20. The table below summarises the revenue outturn for the Housing Revenue Account.

Housing Revenue Account	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Revenue Expenditure Depreciation	14,019 13,231	14,001 12,480	13,513 12,941	(506) (290)	(488) 461
Total Expenditure	27,250	26,481	26,454	(796)	(27)
Gross Dwelling Rents Other Rents and Charges	31,815 2,450	31,631 2,457	31,585 2,410	220 40	46 47
Total Income	34,265	34,088	33,995	270	93
Net Cost of Service	(7,015)	(7,607)	(7,541)	(526)	66
Interest and Other Transfers Interest Payable Transfer from Major Repairs Reserve	(402) 5,532 (6,186)	(395) 5,529 (4,958)	(521) 5,558 (5,611)	(119) 26 575	(126) 29 (653)
Net Operating Income	(8,071)	(7,431)	(8,115)	(44)	(684)

Housing Revenue Account	Original Estimate £000	Revised Estimate £000	Actual Expend £000	Variance from Original £000	Variance from Revised £000
Appropriations					
Capital Expenditure Charged to Revenue	5,700	5,200	5,200	(500)	-
Transfer to Self-Financing Reserve	3,180	3,180	3,180	_	-
Other	(2)	38	132	134	94
Deficit/(Surplus) for Year	807	987	397	(410)	(590)
Opening Balance – 1/4/14	(2,965)	(2,965)	(2,965)	_	-
Deficit/(Surplus) for year	807	987	397	(410)	(590)
Closing Balance – 31/3/15	(2,158)	(1,978)	(2,568)	(410)	(590)

- 21. A Deficit within the HRA of £807,000 and £987,000 was expected within its original and revised revenue budgets respectively, the actual outturn was a deficit of £397,000.
- 22. There were savings on Revenue Expenditure of £488,000 when compared to the revised position. These included reduced energy charges (£61,000), a lower addition to the provision for bad & doubtful debts (£67,000) and a reduction in rents rates and taxes (£43,000). There was also substantial slippage on the enhancement fund the balance on that fund now being £179,000.
- 23. Income from Dwelling and non-dwelling rents were down by £46,000 in total other charges by £47,000. The latter was lower than expected as the related expenditure was also lower.
- 24. The depreciation charge relating to HRA assets was £461,000 higher than expected. However the underspend showing on the row 'transfer from major repairs reserve' is related to this so only the difference between the two of £192,000 affects the bottom line of the HRA.
- 25. When HRA Self Financing was introduced it became clear that more money would be available for service improvements and enhancements. Each year an amount is allocated for service enhancement based on the likely funding available. There was an underspend on the programme last year and therefore £67,000 is requested for carry forward into 2015/16.

Consultation undertaken:

None

Resource implications:

Although the General Fund balance has reduced and there was an overspend the balance still exceeds £9 million and is well in excess of the target set in the Medium Term Financial strategy of 25% of net budget requirement.

The actual deficit on the HRA was less than expected and the balance is still over £2.5 million as at 31 March 2015.

Legal and Governance Implications:

Reporting on the financial outturn for the previous financial year is recognised as a key element of the Council's Governance Framework.

Safer, Cleaner, Greener Implications:

The Council's revenue budgets contain spending related to the Safer, Cleaner, Greener initiative.

Background Papers:

Final Accounts working papers held in Accountancy.

Impact Assessments:

Risk Management

This report is a key part in managing the financial risks faced by the Council.

Equality and Diversity:

Did the initial assessment of the proposals contained in this report for	No
relevance to the Council's general equality duties, reveal any potentially	
adverse equality implications?	
Where equality implications were identified through the initial assessment	No
process, has a formal Equality Impact Assessment been undertaken?	

What equality implications were identified through the Equality Impact Assessment process? None

How have the equality implications identified through the Equality Impact Assessment been addressed in this report in order to avoid discrimination against any particular group? N/A

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CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2014/15 £000's	Probable 2014/15 £000's	Actual 2014/15 £000's	Variance from Revised £000's
Chief Executive	Directorate Restructure	Savings	(70)	(70)	(70)	-
	Subscriptions	-	,	10	10	-
	Directorate Savings			(4)	(4)	-
	Total Chief Executive		(70)	(64)	(64)	0
Communitites	All Weather Pitch	Townmead Project	(23)	(35)	(12)	23
	Safer Communities	Recharged to HRA for Anti Social Behaviour Work		(119)	(121)	(2)
	Directorate Restructure	Savings/Increase	5	5	5	-
	Private Sector Housing	Leaseholder Accreditation Scheme		(3)	(3)	-
	Grants to Vol. Organisations	Budget Reduction		(7)	(7)	-
	Total Communitites		(18)	(159)	(138)	21
Gevernance	Directorate Restructure	Savings	(73)	(73)	(73)	-
0)	Conservation Policy	Conservation Advice SLA	2	2	2	-
age	Democratic Services	Democratic Services Assistant (Premises Licences)	22			-
$\overline{\mathbf{\Phi}}$	Estates & Economic Development	Estates & Economic Development Restructure	54	64	44	(20)
N	Land and Property	Rental Income 2-18 Torrington Drive	(224)	(209)	(209)	-
<u> </u>	Land and Property	Bridgeman House Income	(20)			-
	Land and Property	Rental Income Shops		(68)	(55)	13
	Land and Property	Oakwood Hill Units		(5)	(13)	(8)
	Legal Services	Restructure		(4)	0	4
	Development Control	Operational Savings		(6)	(6)	-
	Development Control	Increased Development Control Income		(80)	(100)	(20)
	Development Control	Increased pre-application Income		(40)	(40)	-
	Total Governance		(239)	(419)	(450)	(31)

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

NeighbourhoodsLand Drainage & Flood Defence LicensingFlood Defence Income from ECC Licencing Officer (Premises Licences)(6)(3)North Weald AirfieldReduction in Market Rent310Off Street ParkingHRA car parks transferred to General Fund Off Street Parking(10)(27)Off Street ParkingParking Fee Increases(107)(107)Off Street ParkingCleansing Contract6	(3) 26 310 (27) (95) 6 - (63)	- - - 12 - (40)
North Weald Airfield Reduction in Market Rent 310 Off Street Parking HRA car parks transferred to General Fund (10) (27) Off Street Parking Parking Fee Increases (107) (107) Off Street Parking Cleansing Contract 6	310 (27) (95) 6 - (63)	- (40)
Off Street Parking HRA car parks transferred to General Fund (10) (27) Off Street Parking Parking Fee Increases (107) (107) Off Street Parking Cleansing Contract 6	(27) (95) 6 - (63)	- (40)
Off Street Parking Parking Fee Increases (107) (107) Off Street Parking Cleansing Contract 6	(95) 6 - (63)	- (40)
Off Street Parking Cleansing Contract 6	6 - (63)	- (40)
· · · · · · · · · · · · · · · · · · ·	(63)	` '
	(63)	` '
Waste Management Inter Authority Agreement, reduced ECC Income 40 40	, ,	`
Waste Management New contract (144)	, ,	81
Fleet Operations Vehicle parts 4	11	7
Emergency Planning Leased vehicle 3	1	(2)
Industrial Activities Loss of income 3	-	(3)
Animal Welfare Cleansing Contract (5)	(5)	-
Directorate Restructure Savings (150) (150)	(152)	(2)
Total Neighbourhoods (207) (44)	9	53
Civic Offices Out of Hours Service (13) (21) Facilities Management Casual Staff budget (4)		
Sources Civic Offices Out of Hours Service (13) (21)	(21)	-
	(7)	(3)
Finance Miscellaneous Car Leasing (excluding HRA) (15) (19)	(19)	-
Finance Miscellaneous Employers Superannuation on Non-Contracted Overtime 38 38	38	-
Finance Miscellaneous Additional Employers Pension re Auto Enrolement 57 57	57	-
Housing Benefits Admin subsidy settlement reductions 26 56	56	-
Housing Benefits Postage 9	5	(4)
Accountancy VAT helpline 2	2	-
Directorate Restructure Savings (3)	(3)	-
Directorate Efficiency savings (21)	(21)	-
Car Leasing Employers NI (10)	(10)	-
Bank and Audit charges BDO reduction in fees (35)	(35)	-
Bank and Audit charges Increased bank charges 8	10	2 -
Total Resources 90 57	52	(5)
Other Items Investment Interest Reduction due to shops transfer 109 109	109	-
New Homes Bonus (535) (569)	(569)	-
Total CSB (870) (1,089)	(1,051)	38
Overspends/Income not ac	achieved	142
Underspends/ Income Overachie	evement	(104)
Net Ove	erspend _	38

Original Probable Actual

Variance

	Directorate	Description		201	4/15				201	5/16	2016/17	2017/18
	Directorate	Description	Original	Probable	Actual	Difference	C/Fwd	over/(under)spend		Adjusted		
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Corporate Policy Making	Transformation Programme	150	75	0		75	-	75	150		
	Corporate Policy Making	Efficiency Challenge Programme (RIEP)		3	4			1		-		
	Corporate Policy Making	LLPG staffing	22	42	42			-	16	16		
	Corporate Policy Making	LLPG staffing HRA Contribution	(5)	(9)	(9)			-	(4)	(4)		
	Corporate Policy Making	Restructure - Severance Pay	48	53	53	-		-		-		
	Total Chief Executive		215	164	90	(74)	75	1	87	162	0	0
Communtites	Grants to Voluntary Orgs	Furniture Exchange Scheme	20	20	20			-		-		
	Grants to Voluntary Orgs	VAEF transport scheme	32	32	27	(5)	5	-		5		
	Safer Communities	Analysts post	14	16	16	-		-	27	27		
	Safer Communities	Contributions to Analysts post		(31)	(31)) -		-		-		
	Safeguarding	Safeguarding audit	44	42	42			-	47	47		
	Safeguarding	Rechargeable to HRA		(21)	(21)) -		-	(27)	(27)		
	Homelessness	Legal Fees		52	45	(7)	7	-	20	27	20	20
	Housing General Fund	Landlord Accreditation Scheme		3	0	(3)	3	-	3	6		
	Housing General Fund	ECC re. Mobile Homes/Sites Improvements		2	1	(1)		(1)		-		
	Housing General Fund	Safe and Well Scheme		12	12					-		
	Housing General Fund	Energy Efficiency Works		4	1		3	-		3		
	Housing General Fund	Energy Efficiency Works - Hertsmere DC		(4)	(4			-				
	Housing General Fund	Works in default		7	2			(5)	5	5		
	Housing General Fund	Works in default		(7)	(2			5	(5)	(5)		
	Communities	Externally Funded Projects	137	184	258			74	153	153		
	Communities	Externally Funded Projects	(137)	(184)	(258)			(74)	(153)	(153)		
	Total Communities		110	127	108	(19)	18	(1)	70	88	20	20
Governance	Building Control Group	Salary saving re vacant posts (net of Consultants)	(89)	(64)	(94) (30)		(30)	(57)	(57)		
Governance	Building Control Group	Salary saving re vacant posts (net or consultants) Salary saving re vacant posts Ring Fenced Element	69	45	66			21	41	41		
	Development Management	Additional temporary staffing	03	45	00	. 21		21	25	25		25
			55	33	10	(23)	23		25	23		25
	Development Management	Document Scanning	55	33	10			-				
	Development Management	Savings to fund document scanning project			(19		19	(05)		19		
	Development Control	Additional Pre -Application Income		(400)	(25			(25)		-		
	Development Control	Additional Development Control Income		(120)	(198	(78)		(48)		-		
	Development Control	Administrative Assistant		(0)			30	-		10	10	10
	Development Control / Building Control	Consultants		(8)	(10)) (2)		(2)		-		
	Economic Development	Business Promotion & Support	10					-	_			
	Economic Development	Economic Development Strategy	30	25	21	(4)	4	-	5	9		
	Economic Development	Project Assistant				-		-		-		
	Economic Development	Tourism Task Force	25	10	10			-	15	15		
	Economic Development	Town Centres Support/Portas Funding	39	53	25		28	-	9	37		
	Elections	Combined Elections May 2014		(80)	(75			5		-		
	Electoral Registration	Individual Registration Costs	53	77	50		27	-	49	76		
	Electoral Registration	Individual Registration Grant	(53)	(72)	(80)	(8)		(8)	(49)	(49)		
	Estates & Valuation	Additional Staff Surveyor	33			-		-		-		
	Estates & Valuation	Council Asset Rationalisation	130	255	154		111	20	188	299		
	Estates & Valuation	New Development Project Officer			8	8 8	(8)	-	90	82		
	Legal	Fees & Charges		(15)	(7			8		-		
	Governance	Severance	46	47	47			-		-		
	Governance Policy	Temporary Assistant Director Post (Economic Development)	69	19	4			(15)		-		
	Land and Property	Reduced Rental Income Brooker Road		16	8	(8)		(8)		-		
	Land and Property	Rental Income Shops		(58)	(63)) (5)		(5)		-		
	Local Land Charges	Removal of Personal Search charges(Claims) (LLC Amendment Rules :	88			-		-		-		
	Local Land Charges	Additional Income		(20)	(9)) 11		11	(20)	(20)		
	Planning Appeals	Contingency for Appeals		11	10		1	-	35	36		
	Planning Appeals	Professional Fees		(6)	(7			(1)		-		
	Planning Services	Technical Assistant - Conservation	7	/				-	10	10	15	
	Public Conveniences	Relocation of Superloo		21	21	-						
	Public Relations & Information	Website Officer	11			_						
	Public Relations & Information	Uttlesford PR support		(14)	(7) 7		7				
	Public Relations & Information	Savings to fund Social Media Management Application		(/)	(10		10	-		10		
	Town Centre Regeneration	Waltham Abbey Regeneration Projects			(10	, (10)	10	-	45	45		
	Total Governance		523	155	(170) (325)	245	(70)	386	611	50	35
					1,,,,	, (0=0)	10	1.01		VII		

Neighbourhoods	Food Safety Inspection of Workplaces Inspection of Workplaces Neighbourhoods Licensing	Description Inspections Expenditure of government grant Awarded Prosecution Costs	Original £000's	Probable £000's	Actual £000's	Difference £000's	C/Fwd £000's	over/(under)spend	Estimate £000's	Adjusted £000's		e Estimate
Neighbourhoods	Inspection of Workplaces Inspection of Workplaces Neighbourhoods	Expenditure of government grant		£000's	£000's	£000's	£000's	£000'e	£000's	C0001=		
Neighbourhoods	Inspection of Workplaces Inspection of Workplaces Neighbourhoods	Expenditure of government grant	4				20003	2000 S	20003	£000 S	£000's	£000's
	Inspection of Workplaces Neighbourhoods			2	1	(1)	1	-	3	4		
	Neighbourhoods	Awarded Prosecution Costs		15	12	(3)		(3)		-		
				(5)	(12)	(7)		(7)		-		
	Licensing	Restructure - Severance Pay	66	66	66	-		-		-		
	Licensing	Additional Staff Premises Licences	4	4		(4)		(4)	4	4		
	Forward Planning	Maternity Cover	13	15	15	-		-		-		
	Countrycare	Conservation staffing		7		(7)		(7)	7	7		
	Local Strategic Partnership	Food Task Force	30	30	30					-		
	Forward Planning	Local Plan	321	230	264	34	(34)	-	250	216	280	
	Forward Planning	Neighbourhood Planning		10	1	(9)	9	-		9		
	Forward Planning	Neighbourhood Planning Grant		(5)	(25)	(20)		(20)		-		
	Contaminated Land & Water Quality	Contaminated land investigations	25			-		-	64	64		
	Off Street Parking	Payment to NEPP for Redundancies		31		(31)	31	-		31		
	Off Street Parking	Reduction in PCN income		40	16	(24)		(24)		-		
	Off Street Parking	Traffic orders and information boards				-		-	15	15		
	Highways General Fund	Roundabouts Manintenance			(7)	(7)	7	-		7		
	Leisure Management	Lesiure Management Contract (Loughton)						-	46	46		
	Leisure Management	Lesiure Management Contract (Loughton)		(23)	(23)	-		-	(23)	(23)		
	Leisure Management	Abortive feasibility costs re Waltham Abbey Pool		27	27	-		-		-		
	Leisure Management	Equipment/Signage		3		(3)		(3)		-		
	NWA Strategy Action Plan	NWA Consultancy exercise		20		(20)	20	-		20		
	North Weald Airfield	Safety of Bund	3	5	4	(1)	1	-	3	4		
	North Weald Airfield	Loss of Income - Hangar 5	4	4	4	-		-				
	North Weald Airfield	Loss of income - Market rents			39	39		39				
	North Weald Airfield	Additional Income (Rents & Casual Rents)			(15)	(15)		(15)				
	Countrycare	BRIE - SLA	4	4	4	-		-	4	4	4	4 4
	Countrycare	Protected species/habitat related consultation	9	10	1	(9)		(9)	10	10		
	Parks & Grounds	Roding Valley Lake - Disabled Projects		5		(5)	5	-		5		
	Parks & Grounds	Roding Valley Lake - Disabled Projects		(5)	(5)	-		-		-		
	Parks & Grounds	Open Spaces - Tree Planting		10		(10)	10	-		10		
	Parks & Grounds	Open Spaces - Tree Planting		(10)	(10)	-		-		-		
	Parks & Grounds	Survey of River Roding errosion				-		-	15	15		
	Street Cleansing	Surplus on recycling of street cleansing arisings	(18)			-		-		-		
	Waste Management	Waste contract procurement consultants	40	13	9	(4)		(4)		-		
	Waste Management	Wheeled bin replacements				-				-		
	Waste Management	Publicity		10	10	-				-		
	Abandoned Vehicles	Abandoned vehicles contract	4		4	4		4		-		
	Waste Management	Waste Contract Mobilisation		5		(5)	5	-		5		
	Total Neighbourhoods		509	518	410	(108)	55	(53)	398	453	284	4

	Directorate	Description	2014/15 Original Probable Actual Difference C/Fwd over/(under)spend			2019 Estimate		2016/17 Estimate	2017/18 Estimate			
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Resources	Accounts Payable	Implementation of E-Invoicing		4		(4)	4	_	3	7		
	Bank and Audit charges	BDO reduction in fees		•	(10)		-	(10)	-	•		
	Human Resources	Savings to fund redundancy			(14)		14	-		14		
	Council Tax Collection	Temporary Additional Staffing	49	119	118		1	-	190	191	190	190
	Council Tax Collection	Technical Agreement Contributions	(157)	(127)	(127)			-	(197)	(197)	(190)	(190)
	Council Tax Collection	Collection Investment	(47)	(47)	(52)			(5)	(47)	(47)	, ,	. ,
	Council Tax Collection	Local Council Tax New Burdens Expenditure	47	20	7	(13)	13	-	32	45		
	Council Tax Collection	Local Council Tax New Burdens Grant		(79)	(79)			-		-	79	
	Housing Benefits	Hardship Fund	(5)	(5)	(5)	-		-	(5)	(5)		
	Housing Benefits	Benefits Specific Grants Expenditure - Data Sharing		20	11	(9)	9	-		9		
	Housing Benefits	Benefits Specific Grants - Data Sharing		(13)	(16)	(3)	3	-		3		
	Housing Benefits	Transitional Funding	31			-		-	31	31		
	Housing Benefits	Welfare Reform Expenditure	37	37	6		31	-	24	55		
	Housing Benefits	Welfare Reform Grant		(24)	(26)	(2)		(2)		-		
	Housing Benefits	Overpayments		(150)	(150)			-		-		
	Council Tax Benefits	Clawback of benefit previously granted		(80)	(99)	(19)		(19)	(35)	(35)		
	Civic Offices	Out of Hours Service - Severance Payments	32	24	24	-		-		-		
	Civic Offices	Committee Room Tables	10	10	10	-		-		-		
	Civic Offices	NNDR re-assessment		25	25	-		-		-		
	Civic Offices	Vending machine rentals saving				-		-	(5)	(5)		
	Non HRA Building Maintenance	Planned Building Maintenance Programme	199	153	30		58	(16)	129	187	30	66
	Procurement	Subscription saving/Hub rebate		(18)	(18)			-		-		
	Non Distributable Costs	Emergency Premises Works		2	3	1	(1)	-	18	17		
	Total Resources		196	(129)	(362)	(233)	132	(52)	138	270	109	66
	Total Service Specific District Development Fund		1,553	835	76	(759)	525	(175)	1,079	1,584	463	125
			-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			(100)		()		1,000		
Other Items	Lost Investment Interest		151	191	191			-	115	115	78	78
	Return of Heritable funds				(100)	(100)		(100)		-		
	Council Tax Freeze		(80)	(83)	(83)	-		-	(83)	(83)		
	Right to Challenge Expenditure		13			-		-		-		
	New Burdens Grants				(22)			(22)		-		
	New Homes Bonus			(10)	(10)			-		-		
	Revenue Contributions to Capital	Records Scanner		26	25			(1)		-		
	Revenue Contributions to Capital	Enveloping Machine/Franking Machine		40	49		(9)	-	12	3		
	Revenue Contributions to Capital	Langston Road Development/Winston Churchill		147	147	-	10	-		10		
	Revenue Contributions to Capital	Replacement Windows Civic Offices				-	49	-		49		
	NDR Income	Reduction due to appeals	250			-		-		-		
	Pensions	Deficit Payments	(24)	(24)	(24)	-		-				
	Parish Council's	Support Grants				-		-	6	6		
	Total District Development Fund		1,863	1,122	249	(873)	575	(298)	1,129	1,684	541	203

Service	2014/15 Original £000	2014/15 Probable £000	2014/15 Actual £000	Over/(Under) spend £000	Carry Forward £000	2015/16 Original £000	2015/16 Updated £000
Chief Executive	215	164	90	1	75	87	162
Communtites	110	127	108	(1)	18	70	88
Governance	523	155	(170)	(70)	245	386	611
Neighbourhoods	509	518	410	(53)	55	398	453
Resources	196	(129)	(362)	(52)	132	138	270
Total DDF Expenditure	1,553	835	76	(175)	525	1,079	1,584
Funding Analysis							
Transfer from DDF							
Transfer to/(from) General Fund	1,553	835	76			1,079	1,584
Total DDF Funding	1,553	835	76			1,079	1,584
DDF Earmarked Reserve							
Balance B/F	3,848	3,848	3,848			3,599	3,599
Lost Investment Interest	151	191	191			115	115
Council Tax Freeze	(80)	(83)	(83)			(83)	(83)
Right to Challenge Expenditure	13		0				0
New Burdens Grants			(22)				0
New Homes Bonus		(10)	(10)				0
Records Scanner		26	25				0
Enveloping Machine/Franking Machine		40	49		(9)	12	
Replacement Windows Civic Offices					49		49
Langston Road Development/Winston Churchill		147	147		10		10
NDR Income	250						0
Pensions	(24)	(24)	(24)				0
Parish Grants						6	
Return of Heritable Funds			(100)				0
Transfer Out	1,553	835	76			1,079	1,584
Balance C/F	1,985	2,726	3,599		575	2,470	1,964

DISTRICT DEVELOPMENT FUND 2014/15 - 2015/16

Directorate	Description		
		C/Fwd £000's	Year of Approval
Chief Executive	Transformation Programme	75	2015
		75	
Communities	VAEF transport scheme	5	2013
	Legal Fees	7	2015
	Landlord Accreditation Scheme Energy Efficiency Works	3 3	2015 2015
		18	
Governance	Document Scanning	23	2014
	Savings to fund document scanning project	19	2015
	Administrative Assistant	30	2015
	Economic Development Strategy Town Control Support/Porton Funding	4 28	2014 2013
	Town Centres Support/Portas Funding Individual Registration Costs	26 27	2013
	Council Asset Rationalisation	111	2014
	New Development Project Officer	(8)	2015
	Contingency for Appeals	1	2013
	Savings to fund Social Media Management Application	10	2015
		245	
Neighbourhoods	Inspections	1	2014
9	Local Plan	(34)	2014
	Neighbourhood Planning	` 9 [′]	2015
	Payment to NEPP for Redundancies	31	2015
	NWA Consultancy exercise	20	2013
	Safety of Bund	1	2015
	Roundabouts Manintenance	7	2015
	Roding Valley Lake - Disabled Projects	5	2015
	Open Spaces - Tree Planting Waste Contract Mobilisation	10 5	2015 2015
		55	
Resources	Implementation of E-Invoicing	4	2015
	Savings to fund redundancy	14	2015
	Temporary Additional Staffing	1	2014
	Emergency Premises Works	(1)	2014
	Local Council Tax New Burdens Expenditure	13	2014
	Benefits Specific Grants Expenditure - Data Sharing	9	2015
	Benefits Specific Grants - Data Sharing	3	2015
	Welfare Reform Expenditure Planned Building Maintenance Programme	31 58	2014 2015
		132	
	Envoloping Mochine/Erapking Machine	(0)	2015
	Enveloping Machine/Franking Machine Replacement Windows Civic Offices	(9) 49	2015 2015
	Langston Road Development/Winston Churchill	10	2015
		50	
		575	

